



Dear Members,

We hope this note finds you and your families well as we head into the holidays. This year has been one for the ages—unique in so many ways—but we hope you have found joy and strength in your Club community. Throughout all of the challenges, we have done our best to ensure your safety while minimizing disruptions to your lifestyle and Club experience, even as we have followed official rules and guidelines.

Going forward, to continue to provide the high level of service Bay Hill delivers, a minimal annual dues increase will be implemented for 2021, as follows:

Resident Golf	\$10,996
Resident Corporate	\$10,996
Non-Resident Golf	\$6,424
Non-Resident Corporate	\$6,424
Young Executive Golf	\$6,424
Social	\$4,084

This year has been difficult for everyone, but with your strength and support we have been able to preserve jobs and families among our staff even as we have adapted to continue delivering top-quality food and beverage options—and to accommodate record-setting member use of our golf course. For all of us at Bay Hill, this has been incredibly heartening. As we have said from day one of COVID: “We’re in this together, and we will get through this together.”

The strength of our Club community is the true substance of a Bay Hill membership, that strength is because of you—and we thank you for it. Looking into next year, we are excited about Club plans that include new events, new menu offerings, new infrastructure, and new opportunities that will continue to enhance your membership experience. We look forward to sharing more of these plans with you, and to welcoming you back for an exciting 2021.

Until then, thank you for being a valued member of our Bay Hill community. We wish you and yours the very best of holiday seasons, and we look forward to the seasons yet to come. From all of us at Bay Hill, thank you, and Happy New Year.

Sincerely,

A handwritten signature in blue ink, appearing to read "T. Mann".

Timothy Mann, Jr.
Executive Managing Director
Arnold Palmer Group